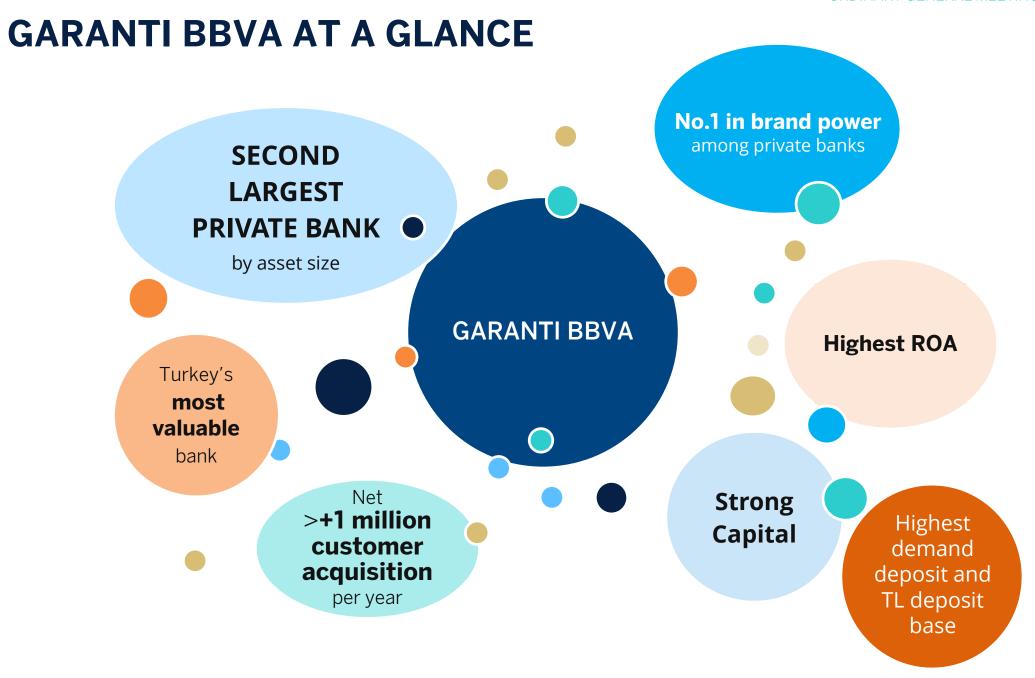


2021 PERFORMANCE EVALUATION

ORDINARY GENERAL MEETING OF SHAREHOLDERS March 31st, 2022



2021 PERFORMANCE INDICATORS (I/II)

BEST AND MOST ENGAGED TEAM

4.22/5

EMPLOYEE ENGAGEMENT SCORE

11

PROGRAMS RELATED TO EMPLOYEE
WELL-BEING

40%

WOMEN RATIO IN SENIOR/MIDDLE
LEVEL MANAGEMENT

37.4

HOURS TRAINING PER FTE

REACHING MORE CUSTOMERS

CHOICE OF

MORE THAN 20 MILLION

CUSTOMERS AND THE LARGEST DIGITAL
AND MOBILE CUSTOMER BASE

LEADER WITH

7.9 MILLION

CREDIT CARD CUSTOMERS

SUSTAINABILITY

TL 60 BILLION

(cumulative)

CONTRIBUTION TO SUSTAINABLE
DEVELOPMENT

FIRST BANK TO ANNOUNCE ITS

COMMITMENT TO

EXIT COAL

FINANCIAL HEALTH

LEADING NET
PROMOTER SCORE

Among peer group
HIGHEST IN SME
2ND HIGHEST IN RETAIL

DATA AND TECHNOLOGY

780 MILLION

NUMBER OF TRANSACTIONS GOING THROUGH INTERNET AND MOBILE BANKING CHANNELS ANNUALLY

115 NEW MACHINE LEARNING AND DEEP LEARNING MODELS

IN 62 PROJECTS

2021 PERFORMANCE INDICATORS (II/II)

OPERATIONAL EXCELLENCE

TL LOANS
MARKET SHARE

19% #2 TL 266 BN **HIGHEST ROE**

19.1%
22.2%
adjusted w/ free provisions

HIGHEST ROA

2.3%2.7%adjusted w/ free provisions

STRONG CAPITAL BUFFERS ABOVE THE LEGAL LIMITS

12.5bn TL Excess Capital

Taking into account min. required level of 12.2% (consolidated w/o forbearance)

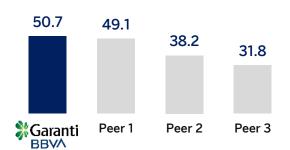
HIGHEST NET FEES & COMMISIONS INCOME

TL 8.5 BN ~TL 1 bn gap with the next peer

HIGHEST EVER MARKET SHARES IN BOTH ISSUING & ACQUIRING

24%Retail issuing volume MS%

24% Acquiring volume MS% HIGHEST DEMAND DEPOSIT (TL BN)



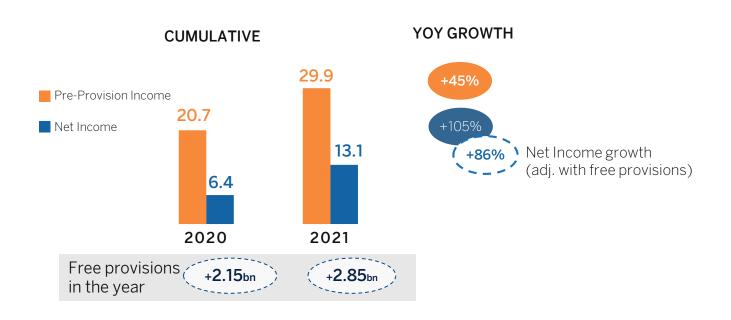
TL CUSTOMER DEPOSIT MARKET SHARE

20% #1 TL 180 BN

SIGNIFICANT OUTPERFORMANCE IN EARNINGS VS. OPERATING PLAN

Free prov. adj. ROAE at >22% vs. OP expectation of 'Mid-to-High Teens'

PRE-PROVISION INCOME & NET INCOME(TL Billion)



With the additional TL 2.85 billion free provisions set aside in 2021, the **total free provisions** in the balance sheet reached TL 7.5 billion.

HIGHEST NET INCOME

TL 13.1 BN

TL 15.9 BN incl. Free provisions

>TL 1 bn gap with the next peer



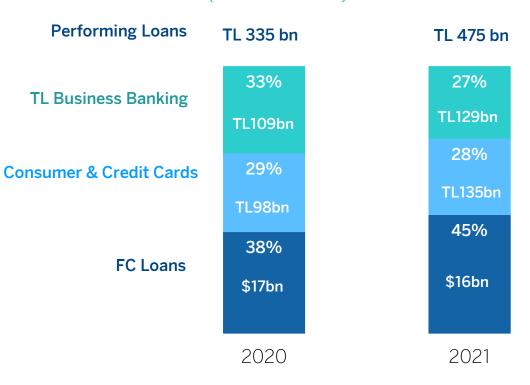
Net Income **Market Share**

(When adjusted with Garanti BBVA's free provision)

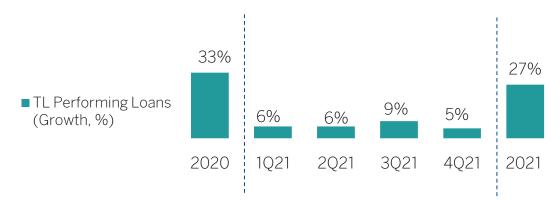
OUTPERFORMED IN TL LENDING WITH DYNAMIC SPREAD MANAGEMENT

TL PERFORMING LOANS

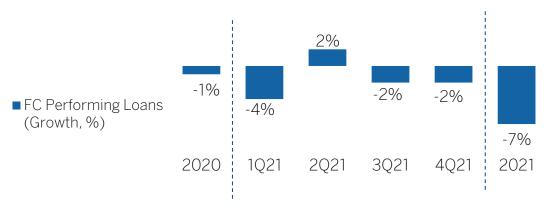
(56% of total assets)



TL PERFORMING LOAN GROWTH



FC PERFORMING LOAN GROWTH



STRONG DEPOSIT GROWTH MIRRORS CUSTOMERS' PREFERENCE

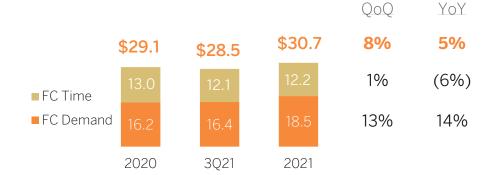


(31% of total deposits)



FC CUST. DEPOSITS (USD \$ bn)

(69% of total deposits)



EXPANDING ZERO-COST DEMAND DEPOSIT BASE



Customer Demand Deposits' Share in Total

TL DEMAND DEPOSITS/
TL CUST. DEPOSITS

FC DEMAND DEPOSITS/
FC CUST. DEPOSITS





STICKIER & LOW-COST DEPOSIT BASE

SME & Retail
/ TL Cust. Deposits¹



SME & Retail
/ FC Cust. Deposits¹

76%

COVERAGES FURTHER STRENGTHENED WITH MAINTAINED PRUDENT APPROACH

LOAN PORTFOLIO BREAKDOWN¹

(TL billion)

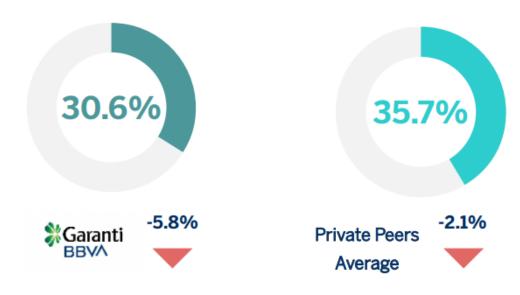




SUSTAINABLE AND INCREASING EFFICIENCY RATIOS



(2021, 2 YEAR A)



HIGHEST BANKING REVENUE PER BRANCH

(2021, TL MN)

35

\$\$GarantiBB∨∧

27

Private Peers Average

Note: Per bank-only financials for fair comparison.

Banking Revenues = NII – Swap Cost + Net Fees & Commissions
Income defined as NII inc.Swaps + Net F&C + Dividend Income + Subsidiary Income + Net Trading Income (excludes swaps & currency hedge) + Other income (net of prov.Reversals)

STRONG CAPITAL BUFFERS REMAIN WELL ABOVE THE REGULATORY LEVELS

SOLVENCY RATIOS

without BRSA's forbearance



TL 12.5 bn

EXCESS CAPITAL

(Consolidated w/o forbearance)

Taking into account minimum required level of 12.2% for 2021

TL 7.5 bn

TOTAL FREE PROVISIONS in the B/S



THANK YOU

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